Managerial Coaching and Mentoring (MCM)

COURSE NUMBER FAA01299

For information about this course, contact: FAA Program Manager: Roberta Sappington, Ph.D. (386) 446-7251

DESCRIPTION AND LEARNING STRATEGY

This highly interactive three-day coaching course covers the full spectrum of managerial coaching activities. It begins by providing foundational coaching skills for managers who must coach and mentor subordinates, then moves on to apply these skills to common managerial coaching scenarios like:

- supporting a new manager's transition into management
- · addressing ineffective performance
- · preparing a manager to take on new challenges
- dealing with managerial burnout.

Participants also learn to distinguish coaching from mentoring and counseling, determine readiness of a coaching candidate, and select the best coaching or mentoring approach.

OBJECTIVES

- Coach, mentor, and guide development of employees and subordinate managers.
- Provide constructive feedback to employees and subordinate managers to facilitate their development.
- Listen effectively and communicate understanding.
- Effectively interpret intent, influence, and non-verbal elements of communication.
- Fulfill coaching responsibilities outlined in MWP policy guidance.

KEY COMPETENCIES

- Accountability and Measurement
- Communication
- Developing Talent
- Interpersonal Relations and Influence
- Managing Organizational Performance

This course may be customized for your organization in a *fee-for-service delivery*. Call **(386) 446-7132** to discuss options.

CLASS SIZE

16 participants

LENGTH 3 days (Tuesday, 8:00 a.m. – Thursday, 5:00 p.m.) 24 hours

LOCATION

FAA Center for Management and Executive Leadership Palm Coast, Florida

UPCOMING DELIVERIES

(see <u>FY09 Schedule</u>)

WHO SHOULD ATTEND

Open to all managers; priority given to managers of probationary managers

ENROLLMENT

To enroll, contact your line organization's training coordinator.

PREREQUISITE

None

PRECOURSE

Approximately four weeks prior to class start, you will receive an email detailing assignments that must be completed prior to your arrival at CMEL.

RELATED COURSES

Constructive Conflict Management (FAA01318)

Frontline Manager Course-Phase 3 (FAA01292)

Influence, Inquiry & Implications (FAA01249)

Middle Manager Course (FAA01291

Systems Thinking (FAA01277)